



From Smart City Utopia to Reality: Santander use case

Bilbao, 7th June Juan Echevarría







Contents

- 1. Introduction
- 2. Santander's strategy
- 3. Use cases
 - 3.1 Water supply: Smart Water project
 - 3.2 Waste management
 - 3.3 Street light
 - 3.4 Smart City platform
- 4. Final thoughts and conclusions



¿Do a city need to be special to become Smart?







- Located on the north coast of Spain,
 Santander is the capital of the Region of Cantabria
- 180.000 inhabitants, occupying a land area of 33 km²





- Transport
 - Port (406,108 Tn), goods and touristic connection to UK
 - Airport (875,000 passengers/year, 2015)
 - High capacity roads (horizontal and vertical axes)
 - Train (horizontal and vertical axes)
 - Urban public transportation (buses)







- Knowledge and Technical resources
 - University of Cantabria (13,500 students, 1,250 academic staff)
 - Cantabria Scientific and Technological Park
 - ICT sector







- Urban lab
 - Political determined & continuous support
 - R&D : University of Cantabria
 - Implementers: Innovative companies





Be active, learn and act ...

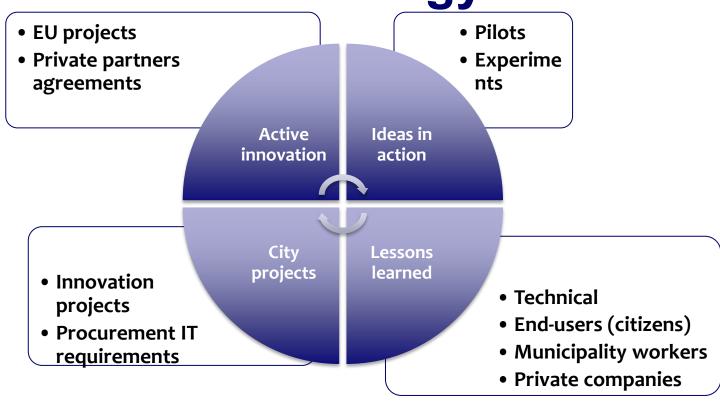






- 1. Santander Smart City
- 2. Santander open innovation
- 3. Public body modernization









Ongoing (8 projects)

Energy and environmental













Technology and citizenship participation







Ended (13 projects)





























From Utopia to Reality





3. Use cases

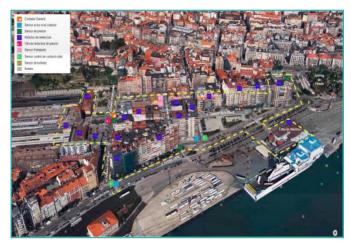
- Case1: Smart water
 - Joint venture with private company
- Case 2: Waste management
 - Including IT requirements in public procurement for waste management service
- Case 3: Street light
 - Private investment (ESCO model)
- Case 4: Urban platform
 - Municipality self investment





3.1 Water supply: Smart Water project







- Phase 1:
 - Network new
 - Young people
 - Specific problems

Phase 2: downtown

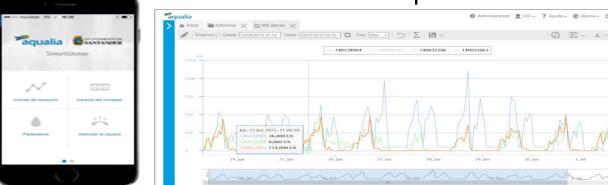




3.1 Water supply: Smart Water project

- App:
 - Consumption
 - Reports (breakdown, leakages, ...)
 - Invoices

Profile comparisons



Citizenship information







3.2 Waste management



- Public procurement including IoT requirements
- More than 1,000 devices deployed
- Measurement of status including fill level
- Identification: RFiD & NFC tags
- GPS/GPRS location
- App: information about waste pickup, schedules, report events

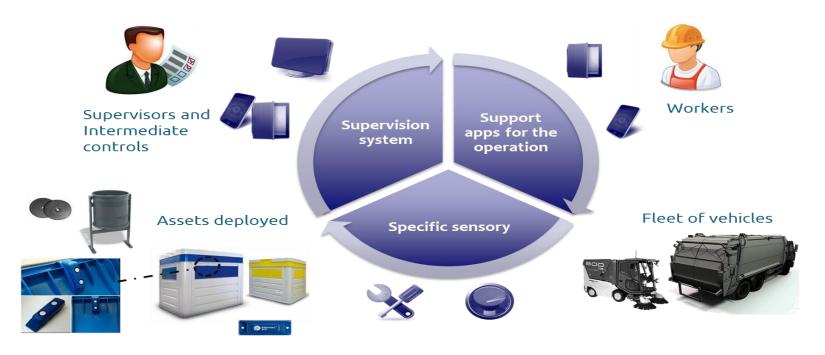








3.2 Waste management

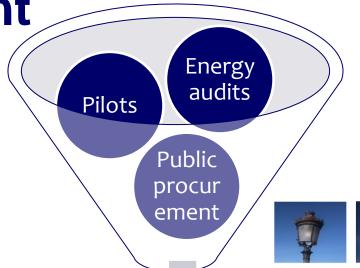




3.3 Street light



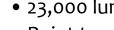




Street light renewal



- Private investment 15M€ / 15 years contract









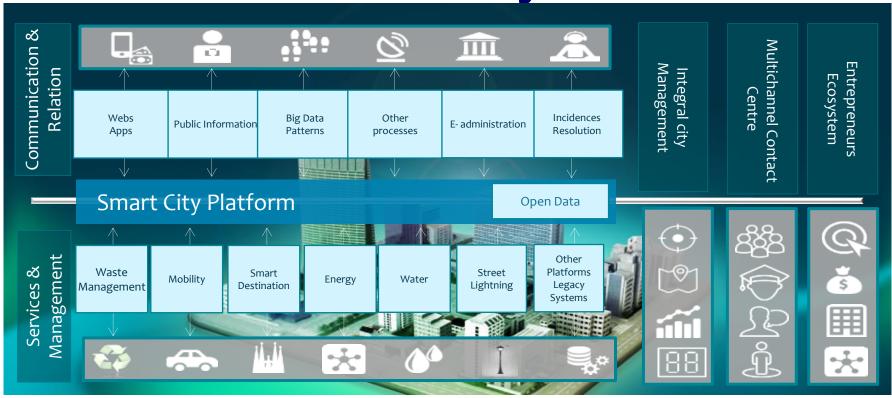








3.4 Urban Smart City Platform





Final thoughts and conclusions

What we could have done better?
Which are the main obstacles encountered?





4. Final thoughts and conclusions

- How to manage expectations sensibly and honestly?
 - Internally and externally
- How to communicate effort, results and evolution...?
 - Internally and externally
- How to involve citizens?
 - Citizenship
 - Associations
 - Other stakeholders...
 - And how about to obtain significant participation...
- How to manage change...?
 - Internal: in a public body
 - External: externalized services (private companies)

