

The (R)Evolution of Digital Business Models in Industry with MindSphere

IoT Week 2019

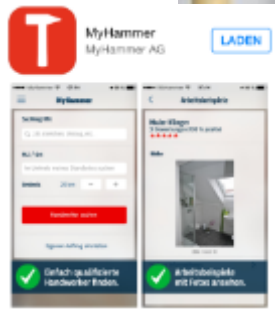
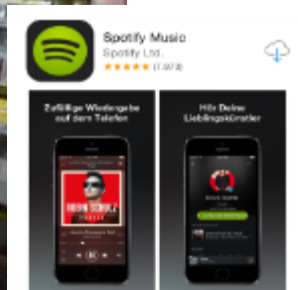
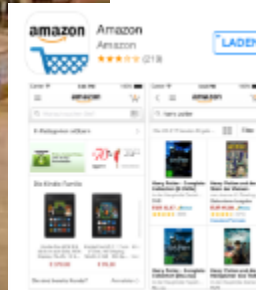
Dr. Ralf M. Wagner – COO MindSphere, Digital Industries, Siemens AG

Digitization of industries

The world is changing
faster than ever before

New business models in the internet age are disrupting complete markets

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Ingenuity for life





Paradigm Shift

**From a product-focused
to a user-centric mindset**



Turning long term investments
into running costs?

The **Total Care** service approach of
Rolls Royce sells power by the hour

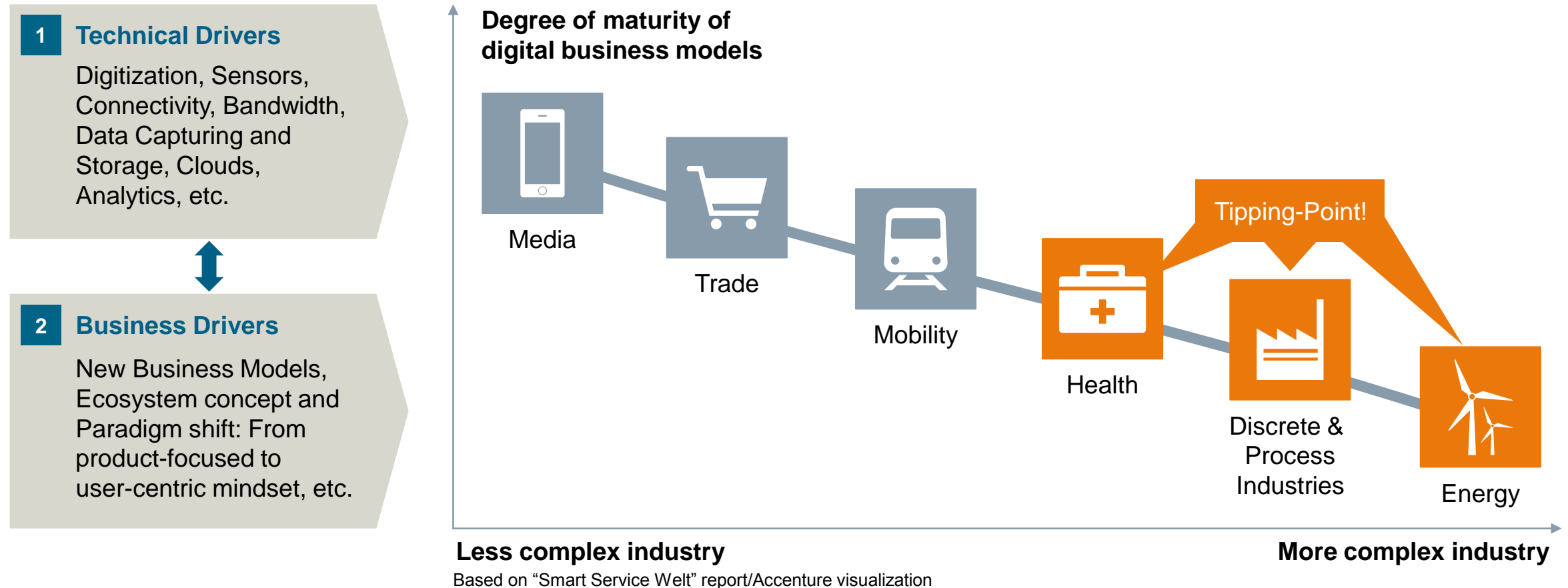
Source: Internet



An industrial (r)evolution

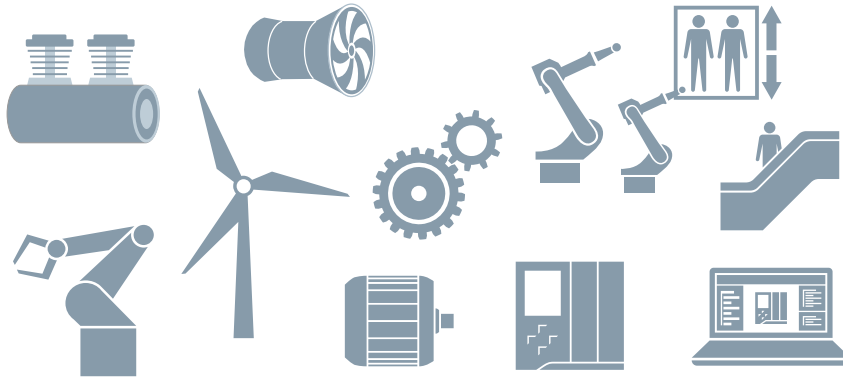
**A global and cross-industry
development**

Business and technical drivers are accelerating the digitalization of industries



Industrial Internet of Things (IIoT) increases business value for equipment suppliers and operators

Equipment supplier



Business Value

- **Increase Service efficiency** / lower warranty expenses
- Offer **additional services** (e.g. availability)
- Enable **new business models**
- **Enhance products** via feedback loop to R&D leveraging Digital Twins

Equipment operator



- **Increase uptime / asset availability**
- Optimize assets and increase maintenance efficiency
- Enable **new business models**



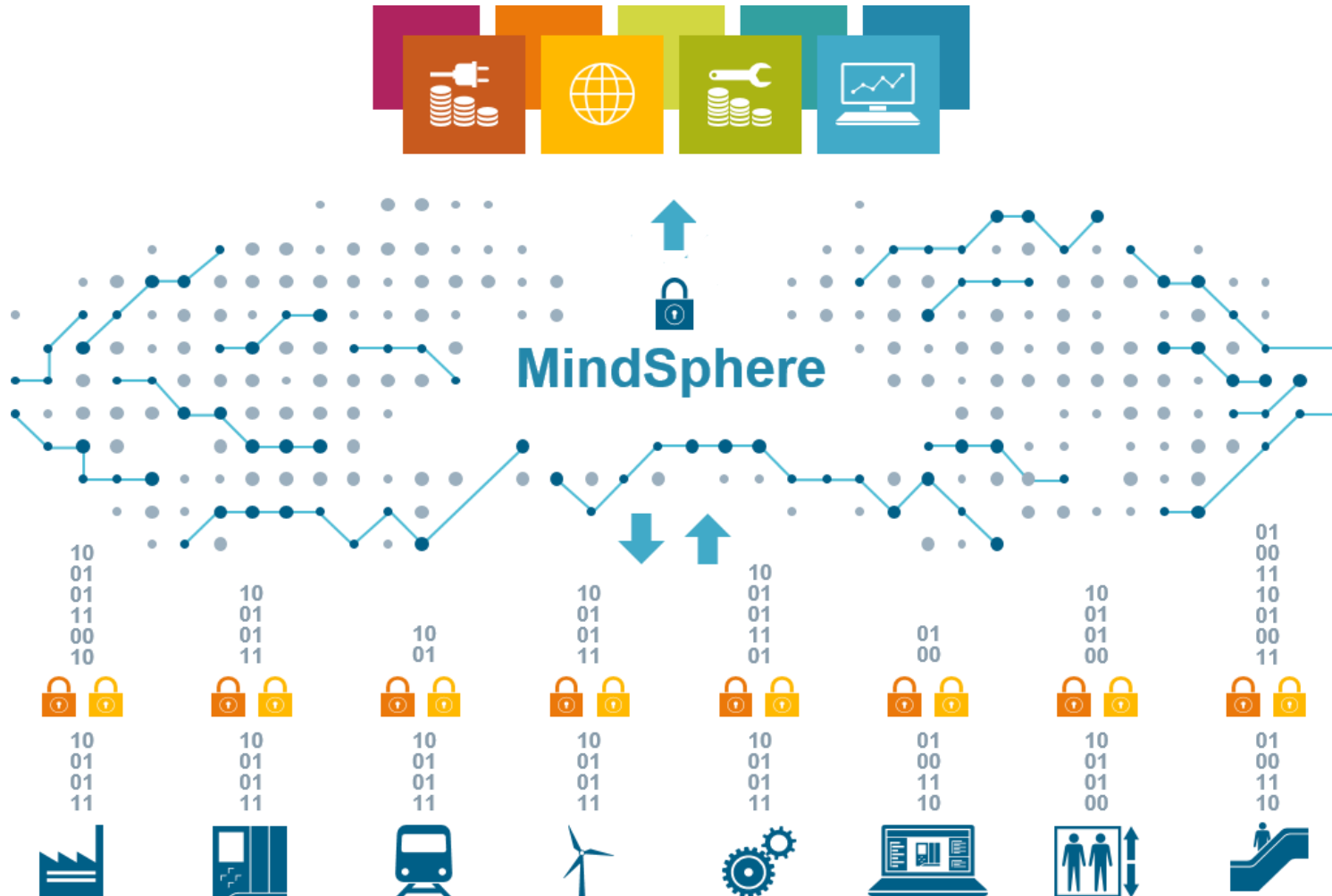
Enabling industrial companies to
implement new **data-driven**
Services and business models

MindSphere - the cloud-based,
open IoT operating system
from Siemens

MindSphere

The Cloud-based, Open IoT Operating System

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Applications

Asset transparency and analytical insights into machines, plants, fleets and systems

MindSphere

Open Platform as a Service (PaaS) for scalable, global IoT connectivity and application development with native cloud accessibility

MindConnect

Secure plug and play connection of Siemens and third-party products as well as Industrial Edge

Rittal GmbH & Co. KG



- Predictive maintenance management driving higher quality, efficiency, and services offerings
- Increase machine availability
- Demand-driven maintenance
- 30% savings on service & maintenance

Gebr. Heller Maschinenfabrik



- Reduction of unplanned downtime
- Global data access
- Optimization of systems productivity with increase in quality for end-customer
- Greater end customer collaboration
- New business opportunity for pay-per-machining time

Siemens – Bad Neustadt



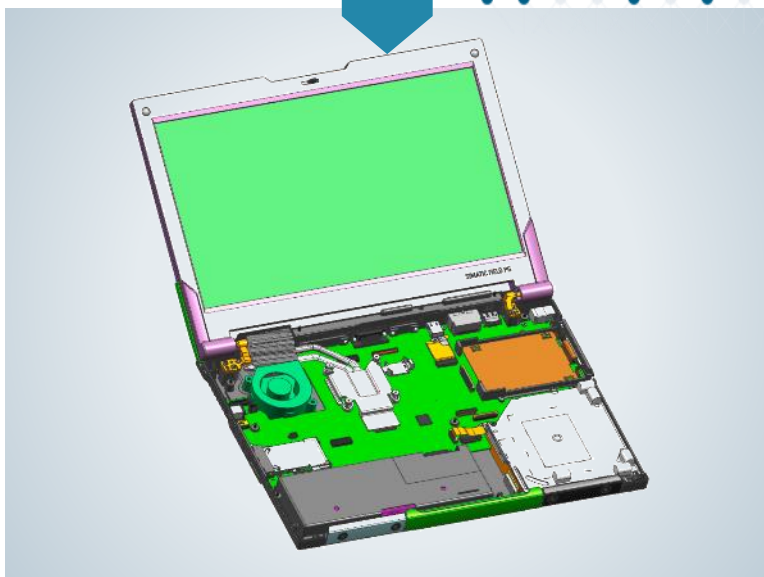
- Predictive analysis of motor failures
- Increased machine uptime
- Improved maintenance processes
- Efficient maintenance schedule planning
- Showcase factory for digital applications in metal working

MindSphere enables the creation of a powerful Digital Twin through the entire value chain

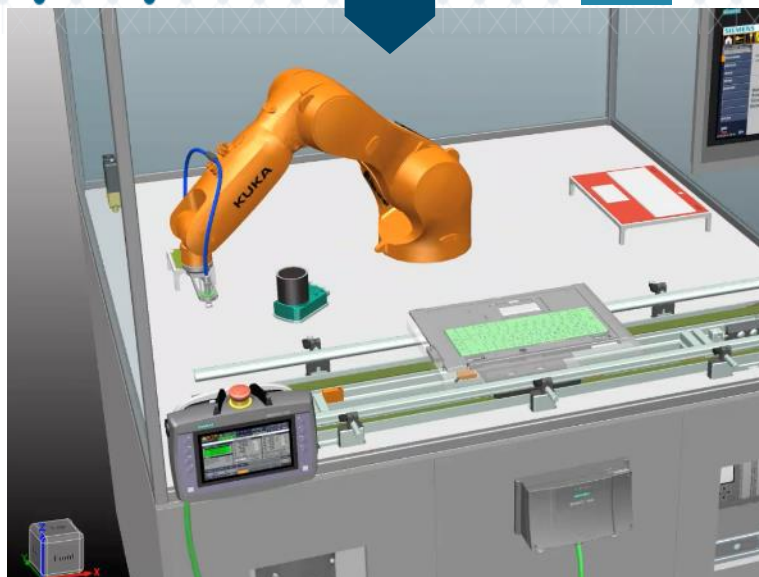
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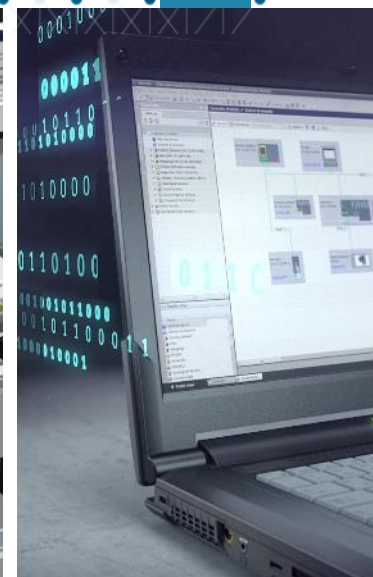
feed back insights to continuously optimize product and production



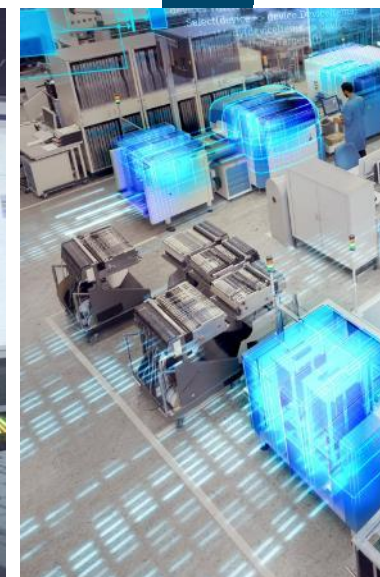
Digital Twin of
the product



Digital Twin of
the production



Digital Twin of
the performance



Collaboration platform: Teamcenter

Suppliers and logistics

Digital Twin of the Performance – Konecranes Inc.

MindSphere – Digital Innovation Platform Accelerates Product Development Process



Challenges

- Minimize or Eliminate Non-Optimized Product Designs that are Frequently Over Engineered
- Speed up Product Development Process by Reducing Prototypes, and Increasing Traceability
- Integrate Design, Simulation and Prototype Testing Organizations from Operating in their Own Silos
- Improve Quality and Reduce Development Cost

Transformation Results

- Siemens Digital Twin Innovation Platform including MindSphere, Teamcenter and Simcenter Portfolio
- Realtime data collection to validate Testing And Operational Reliability
- Closed-feedback with Virtual Engineering Assets; Engineering Design, Analysis And Simulation

Value

- Continuous Product and Process Optimization
- Increase Collaboration across Organizations
- 360-degree View of Prototype Performance

MindSphere

The Cloud-based, Open IoT Operating System

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Develop robust industrial IoT solutions faster

Open PaaS with native cloud accessibility

Extensive device and enterprise connectivity

Powerful industry solutions with advanced analytics

Global partner ecosystem

The future: Output- and performance oriented business models



Payment for **Usage and Performance** of industrial products?

X as a Service –
Selling of torque, machine usage,
compressed air, pumped oil ...